CHAMA CHA UZAZI NA MALEZI BORA TANZANIA (UMATI)
REPORT OF THE NATIONAL EXECUTIVE COUNCIL
AND CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2021

CHAMA CHA UZAZI NA MALEZI BORA TANZANIA (UMATI)

CONTENTS
FOR THE YEAR ENDED 31 DECEMBER 2021

	PAGE
Organization information	1
Report of the National Executive Council	2-8
Statement of the National Executive Council's responsibilities	9
Statement of internal controls	10-11
Declaration of the head of finance	12
Report of the independent auditor	13-15
Financial statements:	
Consolidated statement of income and expenditure	16
Consolidated statement of financial position	17
Consolidated statement of changes in equity	18
Consolidated statement of cashflows	19
Significant accounting policies	20-23
Notes to the financial statements	24-32
The following page does not form part of this financial statements	
Abbreviations	33

CHAMA CHA UZAZI NA MALEZI BORA TANZANIA (UMATI)

REPORT OF THE NATIONAL EXECUTIVE COUNCIL

FOR THE YEAR ENDED 31 DECEMBER 2021

1. INTRODUCTION

The National Executive Council submit their report and the audited consolidated financial statements of both UMATI and KABIU for the year ended 31 December 2021, which discloses the state of affairs of Chama cha Uzazi na Malezi Bora Tanzania (UMATI) and Kampuni ya Biashara ya Umati Limited (KABIU).

2. INCORPORATION

Chama Cha Uzazi na Malezi Bora Tanzania (UMATI) was established in Tanzania in 1959 and is a full member association of the International Planned Parenthood Federation (IPPF) accredited by IPPF in September 2019. In 1973 the Organization got registered under the Tanzania Societies Ordinance 1954, (CAP 337) and on 30 November 2019 under the Non-Governmental Organizations Act, No.24, 2002, and was awarded a certificate of registration number ooNGO/R2/000231.

3. PRINCIPAL ACTIVITY

The principal activities of the organization is provision of Sexual and Reproductive Health (SRH) information, education and services in Tanzania.

4. THE STRATEGIC PLAN 2016 - 2022

In the year 2016, UMATI started to implement its 6 years' Strategic Plan (SP) for the years 2016 - 2022; a new strategic plan with the new vision and mission to carry UMATI to the next level in serving Tanzania society. Some of the critical matters in the Strategic Plan are explained below;

The primary market segment is Youth with the age range of 10-24 years. This includes youth in and out of school in both urban and rural environments. All proactive outreach work be targeted at the youth and facility-based services providing Youth Friendly Services (YFS).

The holistic framework of sexual and reproductive health (SRH) as the new paradigm incorporates family planning as one key component.

The prioritized components within the SRH framework that UMATI addresses include four (4) Outcomes which were developed to support the achievement of the mission within the strategic plan period.

MISSION, VISION AND CORE VALUE

Vision

A Tanzania where people are free to choose and exercise their Sexual and Reproductive Health and Rights (SRHR) without discrimination.

Mission

To champion SRHR, and provide information and services targeting the youth and underserved.

Core-Value	Descriptive Statement
1. Volunteerism	Unwavering commitment to **volunteerism** that contributes significantly to our provision of services.
2. Innovation	Evolving capacity for **innovation** to provide services and solutions to our clients cost-effectively.
3. Accountability	Dual role of **accountability** to ourselves, our partners and clients and quality of our services.
4. Non-discrimination	**Non-discrimination** will drive the provision of all our services because every person has equal right.
5. Youth-focused	Intentional **youth-focused** approach as young people are a demographic divided and our largest clientele-base.

4. THE STRATEGIC PLAN 2016 - 2022 (CONTINUED)

KEY OUTCOMES (CONTINUED)

A high performing and innovative Association with reliable resource base

The outcome recognizes that in order for UMATI to achieve outcomes 1 to 3 above, it has to prioritize strengthening its internal capacity, systems, and governance for effectiveness, but at the same time carve a path to sustainability to reduce donor dependence and expand its resource base. The SWOT analysis of UMATI plus the Organizational Diagnostic Assessment conducted within the strategic planning process indicated the need to strengthen internal policies and systems, integrate ICT in monitoring and evaluation and intentionally identify potential revenue generation mechanisms from its expertise, partners and new donors, and the business wing - KABIU Limited.

STRATEGIC OBJECTIVES

Currently, the strategic objectives of UMATI are;

1. To influence and support the review of 5 National Policies/Laws National Population Policy, Re-entry Policy, Abortion law, National Policy guidelines on Reproductive and Child Health Services (RCHS) and National Youth Policy.
2. To advocate for the domestication and implementation of 5 global and regional commitments - Maputo Plan of Action, Social Development Goals (SDGs), East and Southern Africa (ESA) Commitment on Comprehensive Sexuality Education, International Commission for Population and Development (ICPD) and Commission on the status of Women.
3. 5 Million young people aged between 10 - 24 years to be empowered to make safe choices regarding their SRHR through access to services.
4. 5 Million young people aged 10 - 24 years are to be empowered on SRHR through youth networks/ clubs.
5. Deliver 20 million quality integrated SRHR services through UMATI service delivery points by the end of 2022.
6. Enable other partners to deliver 5 million quality integrated SRHR services by the end of 2022.
7. Enhance institutional capacity, effectiveness and governance.
8. Double UMATI"s revenue for sustainability by 2022.

The strategic objectives reflect the accountability of the organization towards achieving the strategic outcomes. They have been developed by specific reference to each outcome, and are supported by key strategies under which they will be accomplished.

5. ORGANIZATIONAL STRUCTURE

The day-to-day operational matters are handled by two directorates and the HR unit. These are the Directorate of Programme headed by the Director of Programme Development, Coordination, and Management (HPDCM), and the Directorate of Operations and Institutional System Development headed by the Head of Operations and Institutional System Development who together with the Executive Director constitute the Senior Management team and provide strategic management of the Association.

6. SOURCES OF FINANCING

The association depends on voluntary contributions from various donors. However, the principal donor is the International Planned Parenthood Federation (IPPF) in which the Association is a member. The other major donors are WISH, BERGISTROM, ZENSHO, IPPF, UNFPA, UNICEF, VALUE BASED, PSA and FOUNDATION FOR CIVIL SOCIETY. Major sources of income are detailed in consolidated statement of income and expenditure.

7. REMUNERATION OF THE MEMBERS OF THE NATIONAL EXECUTIVE COUNCIL

No remuneration was paid to the members of the National Executive Council as they discharge their roles on a volunteering basis.

8. FINANCIAL STATEMENTS

The financial statements of UMATI have been consolidated to include the financials of its wholly owned subsidiary, KABIU Limited. UMATI's investment in KABIU Limited is 202,000 shares each of TZS 1,000 each totalling to share capital of TZS 202 million.

9. RESULTS OF FINANCIAL ACTIVITIES

The Organization's overall income level decreased by 18% as shown on page 17. However, WISH remained the main source of financing for the Organization operations for the whole year contributing more than 50% of the total income earned during the year.

In line with revenue, total expenditures increased to TZS 4,860,653,020 in 2021 from TZS 4,325,644,406 in 2020. This increase is attributed to increase in MA's activities in service delivery project and institutional strengthening outcomes. All the senior management team positions were filled as at year end.

Detailed results for the year are set out on page 17 to 18 of these financial statements.

10. MEMBERS OF THE NATIONAL COUNCIL

Four ordinary NEC meetings and one NATCO meeting were held during the year under review. At the date of this report, the following are the members of the National Executive Council and sub committees who held office for the year ended 31 December 2021.

Honorary members upto December 2021

Name	Position	Age	Qualification	Nationality	Date appointed
Ms. Jasmeen H. Massengi	Chairperson	43	MSW	Tanzanian	10.08.2018
Mr. Kusianga Kiata	Treasurer	59	MBA	Tanzanian	10.08.2018
Dr. Daniel Mtamakaya	Member	58	AMO	Tanzanian	10.08.2018
Dr. Cuthbert Maendaenda	Member	57	MBA	Tanzanian	10.10.2019
Ms. Mary J. Ernest	Member	28	Secretarial	Tanzanian	10.08.2018
Mr. Mohammed Mustafa	Member	22	Diploma	Tanzanian	10.10.2019
Ms. Sabrina Mohammed	Member	23	Diploma	Tanzanian	10.08.2018
Mr. Elifuraha N. Matafu	Secretary	34	MHR	Tanzanian	01.07.2021

Current Honorary members

Name	Position	Age	Qualification	Nationality	Date appointed
Mr. Swed Twaibu Swed	Chairperson	55	Advanced Diploma	Tanzanian	01.01.2022
Dr. Fidelis J. Owenya	Member	69	MD	Tanzanian	01.01.2022
Mr. Bernard Yombayomba	Member	23	Student	Tanzanian	01.01.2022
Ms. Jennifer Pallangyo	Member	22	Journalist	Tanzanian	01.01.2022
Ms. Suzana R. Mkanzabi	Secretary	45	MBA	Tanzanian	01.03.2022

Audit Committee upto December 2021

Name	Position	Age	Qualification	Nationality	Date appointed
Ms. Laurencia Ndali	Chairperson	57	CPA (T)	Tanzanian	15.07.2020
Mr. Kusianga Kiata	Treasurer	59	MBA	Tanzanian	15.07.2020
Ms. Rehema Kongola	Member	30	CPA (T)	Tanzanian	15.07.2020

Current Audit Committee members

Name	Position	Age	Qualification	Nationality	Date appointed
Ms. Laurencia Ndali	Member	57	CPA (T)	Tanzanian	28.01.2022
Mr. Norbert Massebe	Member	32	CPA (T)	Tanzanian	28.01.2022
Mr. Revocatus Kitteka	Secretary	39	CPA (T)	Tanzanian	28.01.2022

Programme Committee upto December 2021

Name	Position	Age	Qualification	Nationality	Date appointed
Dr. David Sando	Member	44	MPH	Tanzanian	15.07.2020
Dr. Cuthbert Maendaenda	Chairperson	58	MBA	Tanzanian	15.07.2020
Mr. Daniel Kirhima	Secretary	42	MCED	Tanzanian	15.07.2020

Current Program Committee members

Name	Position	Age	Qualification	Nationality	Date appointed
Dr. Fidelis J Owenya	Member	69	MD	Tanzanian	28.01.2022
Ms. Bertha F. Mshana	Member	35	Public Health System	Tanzanian	28.01.2022
Ms. Regina G. Lesso	Member	43	Pastor	Tanzanian	28.01.2022
Mr. Daniel Kirhima	Secretary	42	MCED	Tanzanian	28.01.2022

11. CORPORATE GOVERNANCE

The members of the National Executive Council are committed to the principles of good corporate governance and recognise the need to conduct the operations in accordance with generally accepted best practice. In doing so the members of the National Executive Council confirms that they:

i. Meet regularly throughout the year;

ii. Retain full and effective control over the Association and monitor executive management;

iii. Accept and exercise responsibility for strategic and policy decisions, the approval of budgets and the monitoring of performance; and

iv. Bring skills and experience from their own spheres of business to complement the professional experience and skills of the management team.

12. INVESTMENTS

UMATI in partnership with NSSF, Tanzania Red Cross Society and Tanzania Girl Guides Association partly owns and operates an investment property in Moshi. Organziation has made two investments a) Kampuni ya Biashara ya Umati Limited (KABIU) and b) KAMYN.

a) Kampuni ya Biashara ya Umati Limited (KABIU)

A wholly owned subsidiary of UMATI. The Organization hold 1,000 ordinary shares of value 202,000. KABIU is incorporated in November 1989 under Tanzania Companies Act of 2002, with Certificate of Incorporation no.15651.

The Company's principal activity is real estate management. KABIU owns a number of buildings located in various areas within Tanzania.

b) KAMYN

An associate of UMATI. The Organization holds 36.36% of total shareholdings. Principal activity is property management of its shared property, 4 storey building located in Tanzania.

16. GENDER PARITY

The Organization is an equal opportunity employer. It gives equal access to employment opportunities and ensures that the best available person is appointed to any given position free from discrimination of any kind and without regard to factors like gender, marital status, tribe, religion and disability which does not impair ability to discharge duties. As at 31 December 2021, the Organization had a ratio of 34(58%): 25(42%) female to male employees while as for 2020 45(49%):46(51%)

17. GOING CONCERN CONSIDERATION

The Executive Council is not aware of any circumstance or events that could impair the going concern consideration of the Association for the forseeable future.

18. EVENTS AFTER THE REPORTING DATE

The National Executive Council confirm that there were no events subsequent to the year-end up to the date of this report that require either disclosure or adjustment in the financial statements.

19. INDEPENDENT AUDITOR

Nexia SJ Tanzania was appointed during the year and have expressed their willingness to continue in office and are eligible for re-appointment. A resolution preparing the re-appointment as auditors of the Organization for the year ended 31 December 2022 will be tabled in the NEC Meeting.

BY ORDER OF THE NATIONAL EXECUTIVE COUNCIL



Mr.Swed Twaibu Swed
Chairperson
National Executive Council
Date: 07/12/2022

CHAMA CHA UZAZI NA MALEZI BORA TANZANIA (UMATI)

STATEMENT OF THE NATIONAL EXECUTIVE COUNCIL'S RESPONSIBILITIES

FOR THE YEAR ENDED 31 DECEMBER 2021

The National Executive Council are required in terms of the Tanzania Non Government Organization Act of 2002 to maintain adequate accounting records and are responsible for the content and integrity of the financial statements and related financial information included in this report. It is their responsibility to ensure that the financial statements fairly present the state of affairs of the Organization as at the end of the financial year and the results of its operations and cash flows for the year then ended, in conformity with Organization internal policies and procedures and the requirements of the Tanzania Non Government Organization Act of 2002. The external auditors are engaged to express an independent opinion on the financial statements.

The financial statements are prepared in accordance with Organizations' internal policies and procedures and the requirements of the Tanzania Non Government Organization Act of 2002, and are based upon appropriate accounting policies consistently applied and supported by reasonable and prudent judgments and estimates.

The National Executive Council acknowledges that they are ultimately responsible for the system of internal financial control established by the Organization and place considerable importance on maintaining a strong control environment. To enable the National Executive Council to meet these responsibilities, the board sets standards for internal control aimed at reducing the risk of error or loss in a cost effective manner. The standards include the proper delegation of responsibilities within a clearly defined framework, effective accounting procedures and adequate segregation of duties to ensure an acceptable level of risk. These controls are monitored throughout the Organization and all employees are required to maintain the highest ethical standards in ensuring the Organization's activity is conducted in a manner that in all reasonable circumstances is above reproach. The focus of risk management in the Organization is on identifying, assessing, managing and monitoring all known forms of risk across the Organization. While operating risk cannot be fully eliminated, the Organization endeavours to minimize it by ensuring that appropriate infrastructure, controls, systems and ethical behaviour are applied and managed within predetermined procedures and constraints.

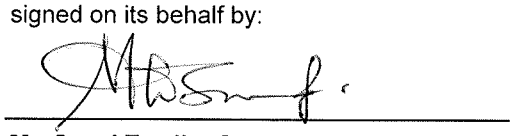
The National Executive Council are of the opinion, based on the information and explanations given by management, that the system of internal control provides reasonable assurance that the financial records may be relied on for the preparation of the financial statements. However, any system of internal financial control can provide only reasonable, and not absolute, assurance against material misstatement or loss.

The National Executive Council acknowledge that they are responsible for establishing appropriate policies and procedures to prevent Non Compliance with laws and regulation (NOCLAR), including whistleblowing procedures as a necessary part of good internal governance

The National Executive Council have reviewed the Organization's cash flow forecast for the year to 31 December 2022 and, in the light of this review, continued support from donors and the current financial position, they are satisfied that the Organization will have access to adequate resources to continue in operational existence for the foreseeable future.

The external auditors are responsible for independently reviewing and reporting on the Organization's financial statements. The financial statements have been examined by the Organization's external auditors and their report is presented on pages 13 to 15

The financial statements set out on pages 16 to 32, which have been prepared on the going concern basis, were authorised and approved by the National Executive Council on ..... 2022 and signed on its behalf by:



Mr. Swed Twaibu Swed
Chairperson
National Executive Council
Date: 07.12.2022

STATEMENT OF INTERNAL CONTROLS

FOR THE YEAR ENDED 31 DECEMBER 2021

Introduction

The Statement of Internal Control (SIC) is an accountability document that describes the effectiveness of internal controls in an organization. It is a means by which the Accountable Officer declares his/her approach to, and responsibility for, risk management, internal control and corporate governance. The IPPF Code of Good Governance requires each Member Association to include a Statement of Internal Control (SIC) as a part of the reports to be submitted together with audited Financial Statements for each accounting period.

Scope of responsibility

In line with the IPPF Code of Good Governance, the National Executive Council (NEC) provides effective oversight of the organization's financial health. As an Accountable Officer and Executive Director, I have responsibility for maintaining a sound system of internal control that supports the achievement of the Organization's policies, aims and objectives while ensuring compliance with statutory duties and responsibilities, safeguarding the Organization's assets and ensuring donor funds and other resources are used in an effective, efficient and economic manner.

The purpose of the system of internal control

The system of internal control is designed to manage the Organization's risks within an acceptable risk profile, rather than eliminate the risk of failure to achieve the policies, goals and objectives of the Organization. It can therefore only provide reasonable, rather than absolute assurance of effectiveness against material misstatement of the financial information or against financial losses and fraud. The system of internal control is based on an ongoing process designed to identify and prioritize the risks to the achievement of the Organization's policies, aims and objectives to evaluate the likelihood of those risks being realized and the impact should they be realized, and to manage them efficiently, effectively and economically.

Capacity to handle risks

The key processes to review the adequacy and integrity of the system of internal controls include the following:-

Risk management framework

a) The Organization has a well-established organization structure with clearly defined lines of responsibility, authority, limits and accountability aligned to operational requirements which support the maintenance of a strong control environment.

b) Risk management policies, procedures and practices are updated regularly to ensure relevance and compliance with current/ applicable laws and regulations, and are made available to all employees. The Organization has also adopted a whistle blower policy, providing an avenue for employees to report actual or suspected malpractice, misconduct or violations of the Organization's policies and regulations in a safe and confidential manner.

c) The Organization is in the process of developing the Risk Register to be submitted to the Board for approval, the risk register identifies and describe the key controls established to manage significant risks so as to obtain assurance that all such controls operate effectively.

Control framework

a) Audit Committee; there is an Audit Committee which meets to review the internal control issues and further evaluate the effectiveness and adequacy of the Organization's internal control system.

b) For effective Governance, in 2021, the Organization continued to implement the Constitution together with other internal policy documents. The Constitution sets out the policy development and decision-making processes of the Board as well as the rules governing the MA's business. It defines the Terms of Reference of the Council itself together with other Bodies/Committees of NEC and also contains the Codes of Conduct that have been adopted for volunteers and employees.

Control framework (continued)

c) Communication of the Organization's Objectives and Priorities; The Organization has a well-established Statement of Purpose, Aims and Values. This involves the use of Annual Programme Budget (APB) 2021, to review and determine priorities and to address the budgetary implications. The APB was developed in alignment of the 2016 - 2022 Strategic Plan, submitted to the Board and IPPF for approval in September 2020. Actual performances are reviewed against the targeted results on a quarterly basis allowing timely responses and corrective actions to be taken to mitigate risks. The Board reviews regular reports from the management on the key operating statistics, as well as legal and regulatory matters. The Board also approves any changes or amendments to the Organization's policies.

d) A clearly defined framework with appropriate empowerment and authority limits has been approved by the Board for acquisition and disposal of assets, awarding tenders, writing off operational items, donations, as well as approving general and operational expenses.

e) Staff Appraisal; Employee's performance appraisal was developed as per IPPF standards to provide a comprehensive framework which ensure congruence of individuals work goals against the Organization corporate objectives and reviewing their performance and work plans in the context of their contribution to the achievement of the annual work plan which also are in alignment to the strategic plan 2016 – 2022. The appraisal system requires a review of Job Profiles to ensure that all employees are clear as to the requirements of their jobs and are in alignment of the Strategic Plan.

f) Recruitment and promotions; The policies/guidelines within the Organization as per the Human Resources policies were followed to ensure appropriate persons of calibre are selected to fill available positions. Formal training in different areas through workshop and seminars are in place to ensure that staff are competent with adequate knowledge and skills to enable them to discharge their duties and responsibilities effectively. Proper guidelines are also drawn up for termination of staff in case a need arises following Tanzania labour law.

g) The Financial Management, Procurement and Supplies, Human Resource policies and procedures which are in place were consistently applied to ensure compliance with internal control and the prescribed laws and regulations together with IPPF external audit manual which is used in case there is a specific issue not addressed in the local policies.

Review of the statement by the external auditors

IPPF standards do not require external auditors to consider whether the Directors' Statement on Internal Controls covers all risks and controls, or to form an opinion on the effectiveness of the Organization's risks and control procedures.

IPPF standards also do not require external auditors to consider whether the processes described to deal with material internal control aspects of any significant matter disclosed in the annual report will in fact mitigate the risks identified or remedy the potential problems.

Except for the matters noted in the management report and audit report, the external auditors have not reported to the National Executive Council (NEC) any other material matter that has come to their attention that causes them to believe that the Statement on Internal Control is inconsistent within their understanding of the processes the Board has adopted in the review of the adequacy and integrity of the internal control of the Organization.

The system of internal control has been in place in UMATI for the year ended 31 December 2021 and up to the date of approval of the annual report and accounts.

Signed

Ms.Suzana R. Mkanzabi
Executive Director
Date: 07/12/2022

CHAMA CHA UZAZI NA MALEZI BORA TANZANIA (UMATI)

DECLARATION OF THE HEAD OF FINANCE/ACCOUNTING

FOR THE YEAR ENDED 31 DECEMBER 2021

The National Board of Accountants and Auditors (NBAA) according to the powers conferred under the Auditors and Accountants (Registration) Act. No. 33 of 1972, as amended by Act No. 2 of 1995, requires financial statements to be accompanied with a declaration issued by the Head of Finance/Accounting responsible for the preparation of financial statements of the Organization concerned.

It is the duty of a Professional Accountant to assist the National Executive Council to discharge the responsibility of preparing financial statements of the Organization showing a true and fair view of the Organizations' position and performance in accordance with Organization internal policies and procedures and the requirements of the Tanzania Non Government Organization Act of 2002.

Full legal responsibility for the preparation of the financial statements rests with the National Executive Council as described under National Executive Council Responsibility statement on page 9.

In regard thereof, I **Revocatus Kitteka,** being the Head of Operations and Institutional System Development of Chama Cha Uzazi na Malezi Bora Tanzania (UMATI) hereby acknowledge my responsibility of ensuring that UMATI's financial statements for the year ended 31 December 2021 have been prepared in compliance with UMATI Organization internal policies and procedures and the requirements of the Tanzania Non Government Organization Act of 2002.

I thus confirm that the financial statements give a true and fair view position of **Chama Cha Uzazi na Malezi Bora Tanzania (UMATI)** as on that date and that they have been prepared based on properly maintained financial records.

Signed by: .....Revocatus Kitteka.....

Position: .....Head of Operations.....

NBAA Membership No.: GA 3440

Date: .....07/12/2022.....

REPORT OF THE INDEPENDENT AUDITOR

TO THE MEMBERS OF THE NATIONAL EXECUTIVE COUNCIL OF CHAMA CHA UZAZI NA MALEZI BORA TANZANIA (UMATI)

Report on the Audit of the Consolidated Financial Statements

Opinion

We have audited the consolidated financial statements of Chama Cha Uzazi Na Malezi Bora Tanzania (UMATI), ("the Organization"), which comprise the consolidated statement of financial position as at December 31, 2021, and the consolidated statement of comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements of Chama Cha Uzazi Na Malezi Bora Tanzania (UMATI) present fairly, in all material respects, the financial position and its cash flows of the Organization for the year ended 31 December 2021 in accordance with the Organization's internal policies and procedures and the requirements of the Tanzania's Non-Governmental Organization Act of 2002.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Organization in accordance with the International Ethics Standards Board for Accountant's Code of Ethics for Professional Accountants (IESBA Code) together with ethical requirements that are relevant to our audit of the consolidated financial statements in Tanzania and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

Management is responsible for the other information. The other information comprises of the Report of the National Executive Council, Statement of The National Executive Council's Responsibilities, Statement of Internal Controls and the Declaration of the Head of Finance but does not include the consolidated financial statements and Report of the Independent Auditor thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon. In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated

If, based on the work we have performed on the other information that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with internal policies and procedures and the Non-Governmental Organization Act 2002, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern
basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

1st Floor, Oyster Plaza, Haile Selassie Road P.O. Box 12729 Dar es Salaam, Tanzania
T : +255 22 2926252 / 53 M: 0713 444254 / 0756 444 254 E: info@nexiasj.co.tz W: www.nexiasj.co.tz

Nexia SJ Tanzania is a member firm of the "Nexia International" network. Nexia International Limited does not deliver services in its own name or otherwise. Nexia International Limited and the member firms of the Nexia International network (including those members which trade under a name which includes the word NEXIA) are not part of a worldwide partnership. Member firms of the Nexia International network are independently owned and operated. Nexia International Limited does not accept any responsibility for the commission of any act, or omission to act by, or the liabilities of, any of its members.

REPORT OF THE INDEPENDENT AUDITOR (CONTINUED)
TO THE MEMBERS OF CHAMA CHA UZAZI NA MALEZI BORA TANZANIA (UMATI)

Report on the Audit of the Consolidated Financial Statements (continued)

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements of Chama Cha Uzazi Na Malezi Bora Tanzania (UMATI) as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) together with the ethical requirements that are relevant to our audit of the consolidated financial statements in Tanzania, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

A further description of the auditor's responsibilities for the audit of the consolidated financial statements is given in the Appendix to Report of the Independent Auditor. This description forms part of our auditor's report.

Report on Other Legal and Regulatory Requirements

This report, including the opinion has been prepared for, and only for, the Organization's members on the audited consolidated financial statements of the Organization as a body in accordance with Non-Governmental Organizations Act 2002 and for no other purposes.

As required by the Non-Governmental Organizations Act 2002, we report to you, based on our audit that:

(i) We have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit;

(ii) In our opinion proper books of account have been kept by the Organization, so far as appears from our examination of those books; and

(iii) The Organization's consolidated statement of financial position and statement of income and expenditure are in agreement with the books of accounts.

Nexia S. J.

Nexia SJ Tanzania
Certified Public Accountants
1st Floor, Oyster Plaza, Haile Selassie Road
P.O. Box 12729, Dar es Salaam, Tanzania.

S. Jaffer

Sujata Jaffer
Engagement Partner
NBAA registration number: ACPA 718
Dar es Salaam
Ref: NSJ/40/2022

Date: 8/12/2022

REPORT OF THE INDEPENDENT AUDITOR (CONTINUED)
TO THE MEMBERS OF CHAMA CHA UZAZI NA MALEZI BORA TANZANIA (UMATI)

Report on the Audit of the Consolidated Financial Statements (continued)

Appendix to Report of the Independent Auditor

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for expressing an opinion on the effectiveness of the Organization's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

CHAMA CHA UZAZI NA MALEZI BORA TANZANIA (UMATI)

CONSOLIDATED STATEMENT OF INCOME AND EXPENDITURE
FOR THE YEAR ENDED 31 DECEMBER 2021

		GROUP		GROUP		UMATI		UMATI	
		2021	2020	**2021**	2020	**2021**	2020	**2021**	2020
INCOME	**Notes**	**TZS'000**	TZS'000	**USD'000**	USD'000	**TZS'000**	TZS'000	**USD'000**	USD'000
Grant income	1	**3,196,149**	3,560,858	**1,391**	1,549	**3,196,149**	3,560,858	**1,391**	1,549
Gain on disposal of fixed assets		**60,100**	-	**26**	-	**60,100**	-	**26**	-
Release of capital fund		**-**	641,110	**-**	279	**-**	641,110	**-**	279
Income from clinics		**148,166**	123,676	**64**	54	**148,166**	123,676	**64**	54
Rental income		**97,137**	81,261	**42**	35	**-**	-	**-**	-
		3,501,553	4,406,905	**1,524**	1,917	**3,404,416**	4,325,644	**1,482**	1,882
EXPENSES									
Project expenses									
Outcome 1-Advocacy	2	**257,549**	398,523	**112**	173	**257,549**	398,523	**112**	173
Outcome 2-Adolescent	3	**146,382**	87,060	**64**	38	**146,382**	87,060	**64**	38
Outcome 3-Service delivery	4	**2,904,003**	2,540,338	**1,264**	1,105	**2,904,003**	2,540,338	**1,264**	1,105
Outcome 4-Institutional strengthening	5	**758,681**	638,906	**330**	278	**758,681**	638,906	**330**	278
		4,066,616	3,664,826	**1,770**	1,594	**4,066,616**	3,664,827	**1,770**	1,594
Administration and general services		**721,870**	598,817	**314**	261	**636,216**	554,018	**277**	241
Depreciation charges	6	**182,197**	131,176	**79**	57	**157,822**	106,800	**69**	46
		4,970,683	4,394,819	**2,163**	1,912	**4,860,653**	4,325,644	**2,115**	1,882
(Deficit)/Surplus		**(1,469,128)**	12,086	**(639)**	5	**(1,456,237)**	-	(634)	-

The significant accounting policies on pages 20 to 25 and the notes on pages 26 to 33 form an integral part of these financial statements.

Report of the independent auditor – pages 13 to 15

CHAMA CHA UZAZI NA MALEZI BORA TANZANIA (UMATI)

CONSOLIDATED STATEMENT OF FINANCIAL POSITION
FOR THE YEAR ENDED 31 DECEMBER 2021

ASSETS	Notes	GROUP		GROUP		UMATI		UMATI	
		2021	2020	**2021**	2020	**2021**	2020	**2021**	2020
		TZS'000	TZS'000	**USD'000**	USD'000	**TZS'000**	TZS'000	**USD'000**	USD'000
NON CURRENT ASSETS									
Property and equipment	6	**748,499**	869,265	**326**	378	**609,901**	759,248	**265**	330
Investments	7	**-**	-	**-**	-	**252,007**	252,007	**110**	110
		748,499	869,265	**326**	**378**	**861,908**	1,011,255	**375**	440
CURRENT ASSETS									
Cash and cash equivalents	8	**720,846**	815,747	**314**	355	**713,321**	727,965	**310**	317
Trade and other receivables	9	**320,480**	124,111	**139**	54	**255,029**	176,788	**111**	77
Inventories	11	**-**	23,054	**-**	10	**-**	23,054	**-**	10
		1,041,326	962,912	**453**	419	**968,350**	927,807	**421**	404
		1,789,825	1,832,177	**779**	**797**	**1,830,258**	1,939,062	**797**	844
EQUITY AND LIABILITIES									
Accumulated (loss)/fund		**(395,281)**	1,073,847	**(172)**	467	**(341,191)**	1,115,046	**(148)**	485
Revaluation loss	10	**(78,938)**	(78,938)	**(34)**	(34)	**-**	-	**-**	-
		(474,219)	994,908	**(206)**	433	**(341,191)**	1,115,046	**(148)**	485
CURRENT LIABILITIES									
Other payables	12	**1,140,093**	398,027	**496**	173	**1,047,498**	384,774	**456**	167
Deferred income	13	**1,123,951**	439,242	**489**	191	**1,123,951**	439,242	**489**	191
		2,264,044	837,269	**985**	364	**2,171,449**	824,016	**945**	359
		1,789,825	1,832,177	**779**	**797**	**1,830,258**	1,939,062	**797**	844

The financial statements were approved and authorised for issue by the National Executive Council on _____2022 and were signed on its behalf by:

.....
Mr. Swed Twalib Swed
Chairperson
National Executive Council

The significant accounting policies on pages 20 to 23 and the notes on pages 24 to 32 form an integral part of these financial statements.

Report of the independent auditor – pages 13 to 15

CHAMA CHA UZAZI NA MALEZI BORA TANZANIA (UMATI)

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 31 DECEMBER 2021

GROUP	Capital fund TZS'000	Revaluation Reserve TZS'000	Accumulated (loss)/fund TZS'000	Total TZS'000
Year end 31 December 2021				
At 1 January	-	(78,938)	1,073,847	994,909
Deficit for the year	-	-	(1,469,128)	(1,469,128)
Release of capital fund	-	-	-	-
As at 31 December	-	(78,938)	(395,281)	(474,219)
Equivalent in USD	-	(34)	(206)	(206)
Year end 31 December 2020				
At 1 January	641,110	(78,938)	1,061,761	1,623,933
Surplus for the year	-	-	12,086	12,086
Release of capital fund	(641,110)	-	-	(641,110)
As at 31 December	-	(78,938)	1,073,847	994,909
Equivalent in USD	-	(34)	467	433

UMATI	Capital fund TZS'000	Revaluation Reserve TZS'000	Retained Earnings TZS'000	Total TZS'000
Year end 31 December 2021				
At 1 January	-	-	1,115,046	1,115,046
Deficit for the year	-	-	(1,456,237)	(1,456,237)
As at 31 December	-	-	(341,191)	(341,191)
Equivalent in USD	-	-	(148)	(148)
Year end 31 December 2020				
At 1 January	-	641,110	1,115,046	1,756,156
Surplus for the year	-	-	-	-
Release of capital fund		(641,110)	-	(641,110)
As at 31 December	-	-	1,115,046	1,115,046
Equivalent in USD	-	-	485	485

The significant accounting policies on pages 20 to 23 and the notes on pages 24 to 32 form an integral part of these financial statements.

Report of the independent auditor – pages 13 to 15

(a) Basis of preparation

The consolidated financial statements have been prepared in accordance with the Organiztion's accounting policies under the historical cost convention. Included under the group financial statements the financial statements of KABIU Limited, an associate company where UMATI has made investments to the extent of 36.36% shareholding. The accounting policies adopted by the Organization are consistent with those of the previous years and are as indicated below.

Going concern

The consolidated financial performance of the Organization is set out in the National Executive Council's report and in the consolidated statement of income and expenditure. The financial position of the Organization is set out in the consolidated statement of financial position.

Based on the financial performance and position of the organization, continuous support from Donors, IPPF and its risk management policies, the National Executive Council Members are of the opinion that the Organization is well placed to continue in business for the foreseeable future and as a result the financial statements are prepared on a going concern basis.

These Organization's financial statements comply with the requirements of the Tanzanian Non-Government Organization Act 2002. The Consolidated statement of income and expenditure represents the income and expenditure account referred to in the Act. The statement of Consolidated financial position represents the balance sheet referred to in the Act.

(b) Critical accounting estimates, judgements and assumptions

In the application of the accounting policies, the National Executive Committe Members are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other relevant factors. Such estimates and assumptions are reviewed on an ongoing basis. Revisions to estimates are recognised prospectively.

The National Executive Council have made the following assumptions that have a significant risk of resulting in a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

(i) Useful lives of property and equipment

Critical estimates are made in determining the useful lives and residual values of property and equipment based on the intended use of the assets and the economic lives of those assets. Management reviews the useful lives and residual values of the items of property and equipment on a regular basis. During the financial year, the National Executive Council determined no significant changes in the useful lives and residual values.

(ii) Impairment of receivables

At each reporting date, the Organization reviews the carrying amount of its receivables to determine whether there is any indication that these receivables have suffered an impairment loss. If any such indication exists, the recoverable amount of the receivables is estimated in order to determine the extent of impairment.

(g) Expenditure

The Organization recognises expenditure when incurred. i.e on an accruals basis

(h) Deferred income

Deferred income represents an obligation to conduct donor funded activities per contractual commitments made between donors and the Organization, where funds have been transferred in advance and such activities have not yet occurred. Deferred income is a liability and represents a performance obligation. The deferred income grant amount recorded on the Consolidated Organization's statement of financial position generally represents the total amount of grants received, less the amount amortized for activities performed to date.

(i) Employee benefits

(i) Defined contribution plan

Apart from the monthly salaries, responsibility allowance, and other fringe benefits as provided in the staff regulations; the Organization has a defined contribution plan to cater for pension obligations for the employees by paying on a monthly basis agreed contributions to the National Social Security Fund (NSSF). Such contributions are recognized as employee benefit expenses.

(ii) Gratuity

Employees are paid when leaving the employment, a gratuity equal to 25% of the total annual gross salary during the contract period. Gratuity is accrued on monthly basis during the contract period.

(iii) Workers compensation fund

Workers Compensation Fund (WCF) is a social security scheme established by the government responsible for compensating workers who suffer occupational injuries or contract occupational diseases arising out of and in the course of their employment.

Private entities are statutorily required to contribute 1% from January to June 2021 and 0.6% from June to December 2021 of monthly employees' earnings (wage bill) to the Fund. Monthly employees' earnings (wage bill) include basic salaries plus all fixed allowances which are regularly paid along with basic salaries. The contributions are part of Organization's costs and are not deducted from salaries of the employees.

Once the payment has been effected by the Organization to the Fund, there is no further obligation to the Organization for any claim from the employee out of the occupational injuries suffered by them.

(iv) Terminal benefits

Terminal benefits are paid to employees who are terminated before the normal contract date or where an employee accepts voluntary redundancy in exchange of these benefits.

(v) Retirement benefits

The Organization pays retirement benefits to retiring employees in accordance with entitlements stipulated in the staff regulations as approved by the National Executive Council. The regulations requires Organization and the employees to contribute to the National Social Security Fund (NSSF). Contributions are determined by local statute and the Organization's contributions are charged to the statement of income and expenditures in the year to which they relate.

(j) INVESTMENTS

(i) Investment in subsidiary

The Organization has held 252,007 ordinary shares of TZS 1,000 each in KABIU. The investment is stated at cost and (the subsidiary results are not consolidated in the financial statements of UMATI).

(ii) Investment in associate

The Organization has held shares to the extent of 36.36% of total shareholding in Kamyn. The investment is stated at cost and (the associate results are not consolidated in the financial statements of UMATI).

NOTES (CONTINUED)

6 PROPERTY AND EQUIPMENT - GROUP

GROUP

Cost	Building TZS '000	Audio visual TZS '000	Office equipment TZS '000	Medical equipment TZS '000	Motor vehicle TZS '000	Computer equipment TZS '000	Furniture & fixtures TZS '000	Other/ containers TZS '000	Total TZS '000
At 1 January 2021	987,511	125,496	58,706	293,106	595,848	439,094	65,949	31,863	2,597,572
Additions	52,953	-	-	8,475	-	-	-	-	61,428
Reclassification			22,663					(22,663)	
Disposals	-	(3,950)	-	-	(114,179)	-	-	-	(118,129)
At 31 December 2021	**1,040,464**	**121,546**	**81,369**	**301,581**	**481,669**	**439,094**	**65,949**	**9,200**	**2,540,872**
Accumulated depreciation									
At 1 January 2021	(377,493)	(120,151)	(56,683)	(214,758)	(489,674)	(389,647)	(53,080)	(26,818)	(1,728,304)
Reclassification			(21,577)					21,577	
Disposals	-	3,950	-	-	114,179	-	-	-	118,129
Charge for the year	(29,426)	(3,744)	(1,841)	(57,371)	(40,612)	(42,375)	(4,985)	(1,843)	(182,197)
At 31 December 2021	(406,919)	(119,945)	(80,101)	(272,129)	(416,107)	(432,022)	(58,065)	(7,084)	(1,792,373)
Net book value	**633,545**	**1,601**	**1,268**	**29,451**	**65,562**	**7,071**	**7,884**	**2,116**	**748,499**
Equivalent in USD'000	**276**	**1**	**1**	**13**	**29**	**3**	**3**	**1**	**326**

PROPERTY AND EQUIPMENT - UMATI

Cost	Building TZS '000	Audio visual TZS '000	Office equipment TZS '000	Medical equipment TZS '000	Motor vehicle TZS '000	Computer equipment TZS '000	Furniture & fixtures TZS '000	Other/ containers TZS '000	Total TZS '000
At 1 January 2021	500,000	125,496	58,705	293,106	595,848	439,094	65,948	31,863	2,110,059
Additions	-	-	-	8,475	-	-	-	-	8,475
Reclassification	-	-	22,663	-	-	-	-	(22,663)	-
Disposal	-	(3,950)	-	-	(114,179)	-	-	-	(118,129)
At 31 December 2021	**500,000**	**121,546**	**81,368**	**301,581**	**481,669**	**439,094**	**65,948**	**9,200**	**2,000,406**
Accumulated depreciation									
At 1 January 2021	(3,400)	(120,152)	(56,682)	(214,758)	(489,674)	(389,647)	(53,080)	(23,418)	(1,350,811)
Reclassification	-	-	(21,577)	-	-	-	-	21,577	-
Disposals	-	3,950	-	-	114,179	-	-	-	118,129
Charge for the year	(5,051)	(3,744)	(1,841)	(57,371)	(40,612)	(42,375)	(4,985)	(1,843)	(157,822)
At 31 December 2021	(8,451)	(119,946)	(80,100)	(272,129)	(416,107)	(432,022)	(58,065)	(3,684)	(1,390,505)
Net book value	**491,549**	**1,600**	**1,268**	**29,451**	**65,562**	**7,071**	**7,883**	**5,516**	**609,901**
Equivalent in USD'000	**214**	**1**	**1**	**13**	**29**	**3**	**3**	**2**	**265**

7 INVESTMENTS	GROUP 2021 TZS'000	2020 TZS'000	GROUP 2021 USD'000	2020 USD'000	UMATI 2021 TZS'000	2020 TZS'000	UMATI 2021 USD'000	2020 USD'000
	-		-	-	252,007	252,007	110	110
	-	**-**	**-**	**-**	**252,007**	**252,007**	**110**	110

UMATI's share of post acquisitions profit/loss generated by KABIU's Limited and Kamyn properties share of any impairment in the investment are not included in the UMATI's statement of income and expenditure and statement of financial position.

(a) Investment in Kamyn Properties

Kamyn Properties Investment Limited is an Associate Company of UMATI where investment is in the form of 36.36% of total shareholding. The principal activity of the company is ownership of its shared property and property management of four storey building located in Dar es Salaam. The company's sole activity is the management of the property. The building is occupied by the shareholders of the company, including UMATI who share common costs but do not pay rent in return for their shareholding in the company. The consolidated financial statements incorporating the results of the associate are not presented and the investment is carried at cost with a corresponding credit in investment reserve.

Movements in investment during the year were as follows:	GROUP 2021 TZS'000	2020 TZS'000	GROUP 2021 USD	2020 USD	UMATI 2021 TZS'000	2020 TZS'000	UMATI 2021 USD	2020 USD
Investment in KABIU					251,767	251,767	110	110
Investment in Kamyn Properties Limited	-	-	-	-	240	240	-	-
	-	-	-	-	252,007	252,007	110	110

(b) Investment in KABIU

KABIU is a wholly owned subsidiary of UMATI. The investment in KABIU represents ownership of 202,000 ordinary shares of TZS 1,000 each. This is an independent economic wing wholly owned company which is incorporated in Tanzania under the Tanzanian Companies Act. This is a step taken by the MA towards sustainability of the Organization in supplementing the decline in donor funding. The Company's principal activity is real estate management. KABIU owns a number of buildings located in various areas in Tanzania. The consolidated financial statements incorporating the results of the subsidiary are not presented and the investment is carried at cost with a corresponding credit in investment reserve.

	GROUP		GROUP		UMATI		UMATI	
	2021 TZS'000	2020 TZS'000	**2021 USD'000**	2020 USD'000	**2021 TZS'000**	2020 TZS'000	**2021 USD'000**	2020 USD'000
12 TRADE AND OTHER PAYABLES								
Trade payable	**1,140,093**	398,027	**496**	173	**1,047,498**	384,774	**456**	167
	1,140,093	398,027	**496**	173	**1,047,498**	384,774	**456**	167

13 DEFERRED INCOME - UMATI

Project/Donor	**2020 Opening balance**	**Prior Year Adjustment**	**2021 Funds received**	**Expenditures**	**2021 Fund balance**
	TZS'000	**TZS'000**	**TZS'000**	**TZS'000**	**TZS'000**
WISH	780,501	-	1,672,293	1,438,000	**1,014,794**
TAKEDA	(143,340)	195,500	-	52,159	-
BERGISTROM	395,585	-	448,140	536,774	**306,951**
ZENSHO	32,010	(5,179)	-	26,831	-
SHE DECIDES	3,041	(3,041)	-	-	-
HAI	(20,459)	20,459	-	-	-
SIMAVI ARROW	(382,069)	382,069	-	-	-
IPPF-COVID	-	28,256	20,225	48,481	-
IPPF	(148,447)	-	1,416,416	1,586,359	**(318,391)**
UNICEF	33,265	(33,265)	-	-	-
PSA	(10,935)	-	139,031	70,831	**57,265**
Foundation	9,213	(9,213)	-	-	-
Plan	(13,287)	13,287	-	-	-
Waterloo	(18,817)	18,817	-	-	-
Pathfinder International	(79,560)	79,560	-	-	-
Ham	2,542	(2,542)	-	-	-
GUTTMACHER	-	-	106,489	82,820	**23,668**
VALUE BASED PROJECT	-	-	78,265	38,602	**39,664**
Total	**439,242**	**684,708**	**3,880,857**	**3,880,857**	**1,123,951**
Equivalent to USD '000	**191**	**298**	**1,689**	**1,689**	**489**

21. Cash used in operations	GROUP 2021 TZS'000	GROUP 2020 TZS'000	GROUP 2021 USD'000	GROUP 2020 USD'000	UMATI 2021 TZS'000	UMATI 2020 TZS'000	UMATI 2021 USD'000	UMATI 2020 USD'000
Reconciliation of (deficit) / surplus for the year to cash generated from operations:								
(Deficit) / surplus for the year	(1,469,128)	12,086	(639)	5	(1,456,237)	-	(634)	-
Adjustments for:								
Depreciation on property and equipment (note 6)	182,197	131,176	79	57	157,822	106,800	69	46
Profit on disposal of plant and equipment	(60,100)	-	(26)	-	(60,100)	-	(26)	-
Changes in working capital:								
- inventories (note 11)	23,054	-	10	-	23,054	-	10	-
- trade and other receivables (note 9)	(196,369)	(8,745)	(85)	(4)	(78,241)	(66,320)	(34)	(29)
- deferred income (note 13)	684,709	296,992	298	129	684,709	296,992	298	129
- due to other donors	-	(3,644)	-	(2)	-	(3,644)	-	(2)
- trade and other payables (note 12)	742,064	(568,370)	323	(247)	662,724	(498,708)	288	(217)
Cash (used in) operations	**(93,573)**	**(140,505)**	**(41)**	**(61)**	**(66,268)**	**(164,880)**	**(29)**	**(72)**